

WASHINGTON

August 22, 1977

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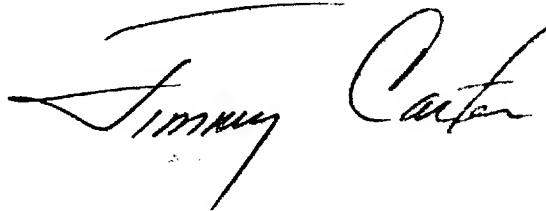
MEMORANDUM FOR THE HEADS OF
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Advisory Committee Review

We have completed the reviews of Federal Advisory committees directed by my memoranda of February 25 and May 24, 1977.

I am pleased that, as a result of the actions recommended, the 1,189 advisory committees reviewed will be reduced by 480 or forty percent of the total. I commend you for your part in this effort to make the government more effective and efficient.

The actions necessary to carry out the recommended terminations and consolidations should be completed as soon as possible. In addition, you should continue to give your personal attention to assuring that committees are terminated when no longer necessary, and that new committees are established only when absolutely necessary.



(EXECUTIVE REGISTRY FILE)



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EXECUTIVE SECRETARIAT

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3	D/DCI/IC	✓			
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8	D/DCI/NI				
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11	IG				
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25/10/07

WASHINGTON, D. C. 20505

The Honorable T. Bertram Lance
Director, Office of Management and Budget
Washington, D.C. 20503

Dear Bert:

In accordance with the President's objective that all Federal advisory committees be reviewed for retention, I have conducted a zero-base review of the five CIA and one DCI committees in this category, and have examined reports on the three Defense Department advisory committees that have an intelligence role. My review was conducted in accordance with the guidelines of OMB Circular No. A-63 of 7 March 1977. In addition to meeting the President's objective, the review called for by Circular A-63 was intended to meet the annual review requirements of the Federal Advisory Committee Act (P.L. 92-463). The CIA was specifically exempted from P.L. 92-463 since Congress recognized the need to protect from public disclosure the sources and methods of committees dealing with sensitive foreign intelligence matters. The results of my examination are being provided as assurance to you that advisory committees working on intelligence matters have been reviewed as directed by the President, but with the understanding that these activities are not to be included in your reporting under P.L. 92-463.

On the basis of my review, I can report that within the Intelligence Community only minimum use is being made of advisory committees, and three have been eliminated since the beginning of the year. The National Security Agency has terminated its SIGINT Systems Advisory Panel, SIGINT Exploitation Advisory Panel, and Military Operations Advisory Panel and has concentrated its advisory support in a single body, the National Security Agency Scientific Advisory Board (NSASAB).

In my view, the NSASAB, the Defense Intelligence Agency Scientific Advisory Committee, the Defense Intelligence School Board of Visitors (all three of which were covered in the Defense Department report to you), and the six DCI/CIA committees listed below are serving needed functions and have separate and distinct roles.

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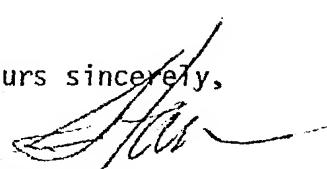
REF ID: A6592

Along with the forms called for by Circular A-63, I am providing detailed justification statements for the six advisory groups listed below for which I am directly responsible. I also am including a summary of recent accomplishments and contributions of all nine of the committees covered by my review as an indication of the roles they fulfill. The arrangement of the tabs is as follows:

- Tab A: Summary Statement: Intelligence Community Advisory Committee Activities
- Tab B: DCI Science and Technology Advisory Panel
- Tab C: CIA Military-Economic Advisory Panel
- Tab D: CIA Nuclear Intelligence Panel
- Tab E: CIA Scientific and Technical Advisory Panel
- Tab F: CIA Senior Behavioral Sciences Panel
- Tab G: CIA VIP Medical Consultants Conference

I believe that these advisory panels provide sounding boards for the testing of new ideas and new approaches to our problems and enable expert outside review of our analytic methodologies and products. I will monitor the use of such committees to assure that they continue to respond to real needs after any restructuring or reorganization of the intelligence community and the decisions on PRM-11 have been made. It is quite possible that such decisions will open up opportunities for consolidation or elimination of a number of these committees.

Yours sincerely,



STANSFIELD TURNER

Enclosures
as stated

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77-645975

DCI/IC-77-0816

1 JUN 1977

MEMORANDUM FOR: Director of Central Intelligence

FROM : John N. McMahon
Acting Deputy to the DCI for the Intelligence Community

SUBJECT : Review of Advisory Committees

REFERENCES : (a) D/DCI/IC memorandum to DCI, subject as above, dated 13 April 1977, with handwritten DCI note
(b) D/DCI/IC memorandum to DCI, subject as above, dated 21 April 1977
(c) DCI memorandum to D/DCI/IC and DDCI, subject as above, dated 26 April 1977
(d) Comptroller memorandum to DCI, subject as above, dated 25 May 1977

1. Action Requested: Your signature on the attached letter to the Director, Office of Management and Budget, reporting on your review of advisory committees within the Intelligence Community.

2. Background:

a. OMB Circular A-63, "Review of Federal Advisory Committees," dated 7 March 1977, advised the heads of all Executive departments and establishments the President had directed a zero-base review of Federal advisory committees. This review was also to meet the OMB requirement for an annual review of such committees as called for by the Federal Advisory Committee Act (P.L. 92-463). CIA committees are specifically excluded from reporting under P.L. 92-463. Deadline for response to OMB was 15 April.

b. You returned the D/DCI/IC response (reference a) with a request the review be expanded to cover the entire Community. A survey has been made, and turned up only three advisory groups with an intelligence role: the NSA Scientific Advisory Board, DIA Scientific

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Washington, D.C. 20505

January 17, 1977

Dr. Stephen J. Lukasik
Suite 600
8400 Westpark Drive
McLean, Virginia 22101

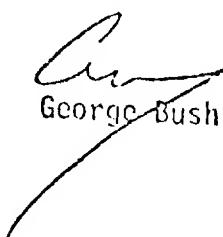
Dear Steve,

As I am about to leave my position as Director of Central Intelligence, one of the things I can look back on with great pleasure is my association with you and your fellow members of the Science and Technology Advisory Panel. As one comparatively unfamiliar with the world of science and technology, I consider myself fortunate to have had advice and counsel from you and your panel members. Your guidance to Admiral Murphy and me has been of great value and I will recommend that my successor maintain and utilize such sources of "outside" advice and expertise for his own benefit as well as the benefit of the entire Intelligence Community.

Please accept my personal thanks and convey them to your fellow panel members for a job well done and much appreciated.

Best of luck in the future.

Sincerely,


George Bush

DIRECTOR OF CENTRAL INTELLIGENCE
Scientific and Technical Intelligence Committee

17 MAY 1977

MEMORANDUM FOR: Deputy to the DCI for the Intelligence Community

SUBJECT : Science and Technology Advisory Panel Statement of Justification

REFERENCE : Review of Federal Advisory Committees, Your Memorandum of 18 March 1977

1. PURPOSE

The Science and Technology Advisory Panel (STAP) is a unique source of external expertise for the Director and various elements of the Intelligence Community. It concentrates on foreign science and technology and provides an early warning of their effect on future military and economic matters. The Panel also provides a talented interdisciplinary group which addresses subjects that do not fall directly under a single Intelligence Community element and it serves as a quality control mechanism. Up to this point the Panel has not been concerned with US R&D which might lead to future collection systems, nor with analysis related to foreign nuclear technology and current weapons systems.

2. ACCOMPLISHMENTS

a. Directed Energy: The Panel has addressed this area in some depth and has worked closely with the Special Assistant for Strategic Intelligence/Office of the Comptroller. The thrust of his program, including the Pilot Collection Project I on Directed Energy, has been modified as a result. Specifically, he has begun to consider various possible applications of particle beam weapons if developed, and the need and methods for early collection against them. In the laser field the Panel has done much to influence

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100-2006-77
13 MAY 1977

MEMORANDUM FOR: Acting Comptroller
SUBJECT: Advisory Panels
REFERENCE: Memo to DDI, 9 May 1977, Review of
Advisory Committees

In accordance with reference memorandum, we have reviewed once again the rationale for retaining the Nuclear Intelligence Panel, VIP Medical Consultants Conference and the Senior Behavioral Sciences Panel. We offer the following comments.

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21 APR 1977

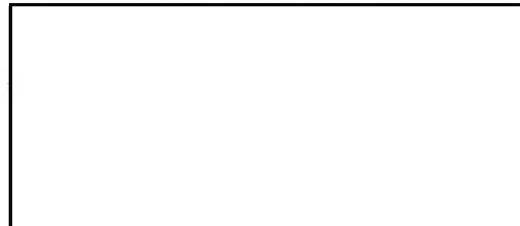
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MEMORANDUM FOR: Director of Central Intelligence
FROM : [redacted]
Deputy to the DCI for the Intelligence Community
SUBJECT : Review of Federal Advisory Committees

1. Action Requested: None; for information only.

2. Background: Your handwritten note on my memorandum of 13 April in which I reported the results of my review of Federal advisory committees within the IC Staff, the DCI Committees, and the IR&D Council, indicated your concern with possible overlaps in advisory committees within the Intelligence Community, and asked me to broaden my review to include the entire Community and to expand my review to cover all committees "regardless of the technical definition of 'advisory'".

3. Staff Position: I have done as you requested, and asked the NFIB Principals to report to me on their committees by 29 April. I will advise you of the results of my investigation as soon as we have had a chance to analyze the results.



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12 MAY 1977

MEMORANDUM FOR: Acting Comptroller
SUBJECT : Review of Advisory Committees
REFERENCE : Your memo, dtd 9 May 1977, same subject

1. As requested in referenced memorandum, we have reviewed our need for the following advisory panels:

Military-Economic Advisory Panel (MEAP)

Nuclear Intelligence Panel

VIP Medical Consultants Conference

Senior Behavioral Sciences Panel

The results of the re-evaluation are attached.

2. The review has served to reinforce our judgment that these panels very effectively provide (a) forums for community dialogue and cooperation, (b) sounding boards for new ideas and approaches, and (c) quality reviews of analytical methodologies and products. We recommend therefore the continued use of these panels by DDI offices.



PAUL V. WALSH
Associate Deputy Director
for Intelligence

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Attachment:
As stated

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THE WHITE HOUSE

WASHINGTON

May 24, 1977

MEMORANDUM FOR THE HEADS OF
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 25, 1977, have been received and are being reviewed by the Office of Management and Budget.

I believe more can be done, and I have asked OMB staff to carefully review your recommendations. When that review is complete later in May, senior OMB staff will meet with your Departments and agencies for a critical zero-based analysis of committees you wish to continue. However, I urge you not to wait for those sessions to rethink the need for your committees. OMB would be happy to receive further recommendations for committee terminations during their review.

Jimmy Carter

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THE WHITE HOUSE
WASHINGTON

May 24, 1977

MEMORANDUM FOR THE HEADS OF
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Advisory Committee Review

Your recommendations for the continuation or termination of advisory committees, in response to my directive of February 25, 1977, have been received and are being reviewed by the Office of Management and Budget.

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Jimmy Carter

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Remarks:

White House

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FROM: NAME, ADDRESS AND PHONE NO.

DATE

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THE WHITE HOUSE

WASHINGTON

February 25, 1977

MEMORANDUM FOR THE HEADS OF
EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Review of Advisory Committees

Advisory committees can be of great value. They may contribute to the "openness" of governmental decision-making, and provide talent and opinions not otherwise available. However, many existing committees have outlived their usefulness, or are not providing truly balanced advice and recommendations.

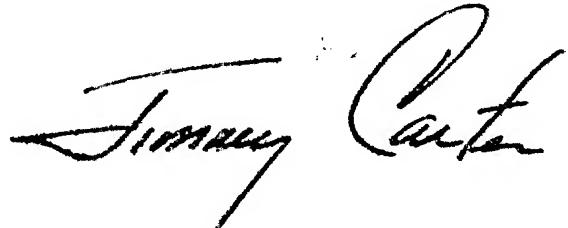
The Congress reflected a similar concern in the Federal Advisory Committee Act (P.L. 92-463), which assigned committee management responsibilities to the President, to the Director of the Office of Management and Budget, and to the heads of agencies. In the first year after enactment, the number of committees was reduced by 250 -- and the number has remained about the same ever since.

Accordingly, I am ordering a government-wide, zero-base review of all advisory committees, with the presumption that committees not created expressly by statute should be abolished except those (1) for which there is a compelling need; (2) which will have truly balanced membership; and (3) which conduct their business as openly as possible consistent with the law and their mandate. The Director of OMB will provide you and your staff with instructions for carrying out the agency reviews, which are to be completed and submitted to OMB by April 15, 1977. Each agency should provide for open and public participation in its review process to the maximum extent consistent with an expeditious review.

I also urge you to confer with Congress about abolishing any advisory committees created by statute which you do not believe meet these standards.

I consider this an important part of our effort to improve the organization and effectiveness of government. To ensure that it is successful, I am requesting that you assume personal responsibility for the review insofar as your agency is concerned.

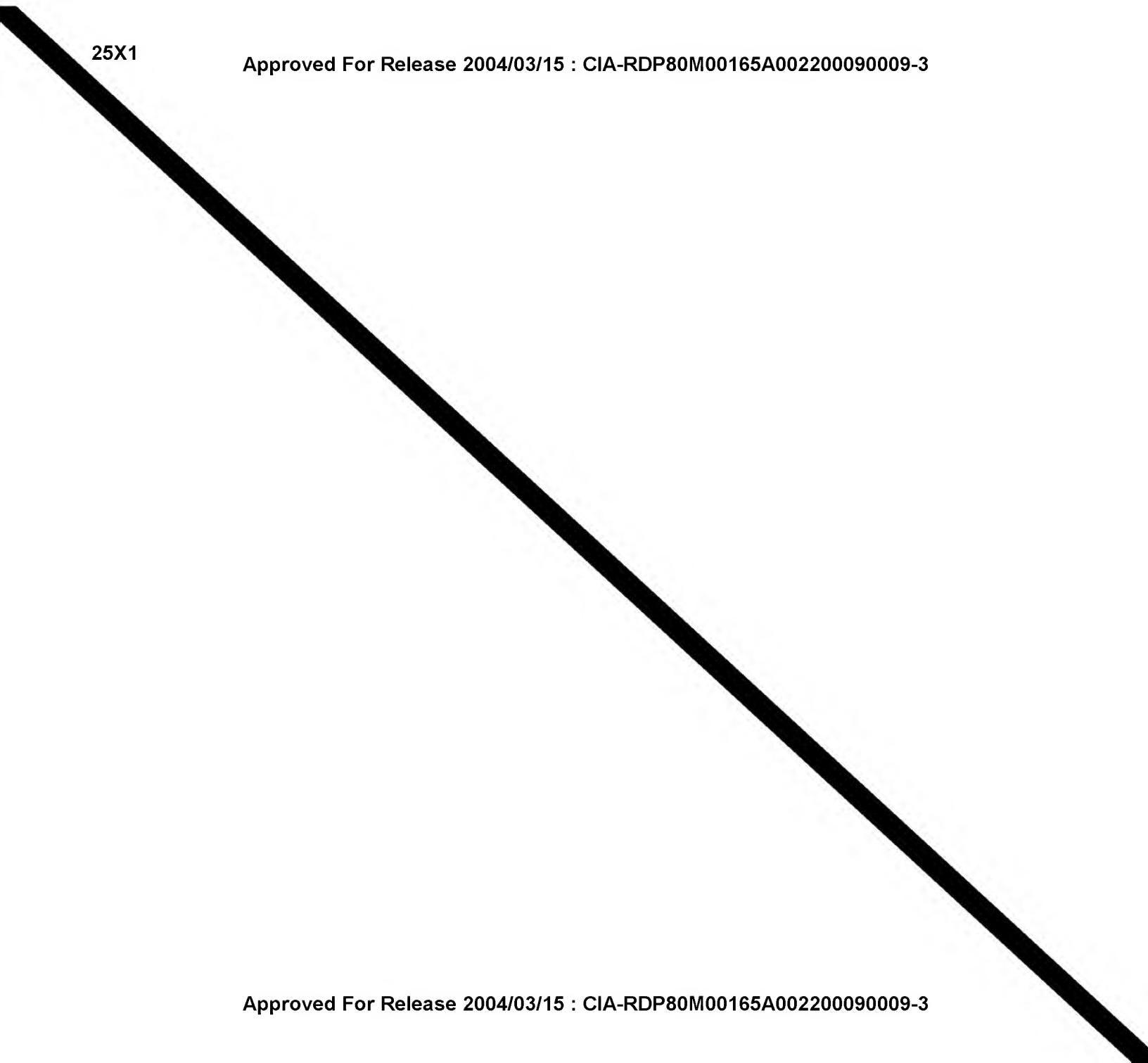
I hope for prompt results from this effort. Specifically, I hope that the number of advisory committees will be sharply reduced, and that appropriate changes in membership will be made wherever necessary. Moreover, I want you to undertake a continuing effort to assure that no new advisory committees are established unless they are essential to meet the responsibilities of the government.



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